



# MONTHLY REPORT

Presented March 24, 2021  
(for February 2021)

***SAN JUAN COUNTY PUBLIC HOSPITAL DISTRICT NO. 1  
AND  
SAN JUAN ISLAND EMERGENCY MEDICAL SERVICES***

## FINANCIAL REPORTS

Supporting data can be found in the attached EDEN Reports for Revenue and Expenditures by Fund, Revenue Detail, Monthly Financial Statement by Fund (Cash Balance), Expenditure Status, Outstanding Warrants, and Warrant Summaries.

### SJCPHD #1 FINANCIALS (Fund 6521)

**2021 BUDGET Consolidated Overall COMPARISONS** – 17% into this year:

- REVENUE = \$8,667; Cumulative: Jan. = \$12,225; or .50% of revised budget projections
- EXPENSES = \$26,952.; Cumulative: Jan. = \$29,076 or 1.19% of revised budget projections
- CASH = \$675,888 (\$516,838 subsidy payment) \$159,050

#### ANALYSIS:

Cash balance for February of 2021 is up 2% from February 2020. Property Tax Revenues are down 41% from totals this time last year. Cash Balance is still running 2% above last year's cash balance at this time.

### SAN JUAN ISLAND EMS FINANCIALS (Fund 6511 and 6512)

**2021 BUDGET Consolidated Overall COMPARISONS** – 17% into 2021:

- REVENUE = \$ 45,942; Cumulative: Jan. – Feb. = \$ 108,863; or 5% of budget projections (after taking out beginning cash)
- EXPENSES = \$ 205,549; Cumulative: Jan. – Feb. = \$ 504,071; or 20% of budget projections (after taking out budgeted ending cash).
- CASH, RESERVES, INVESTMENTS = \$1,593,017
  - CASH = \$838,017
  - RESERVES (FUND 6512) = \$409,000
  - INVESTMENTS = \$346,000

#### ANALYSIS:

The main thing that will be apparent is the low revenue compared to expenditures in February. Keep in mind that revenue and expenditures follow different annual patterns and do not mirror each other on a month-by-month basis:

- The first part of the year has been largely anticipated with high expenditures (representing many annual expenditures) and low revenue
- Tax revenue receipts are a little low for February 2021 (\$7,272) vs February 2020 (\$15,434), but either way it's a small portion of tax revenue receipts, and that is typical for this time of year
- We no longer collect GEMT revenue monthly, it will be paid out at the end of the year. This will make revenue appear somewhat lower on a consistent basis until the end of the year

## **OPERATIONS REPORTS**

### **SJCPHD#1 – OPS REPORT**

The 2019 Financial Reporting Audit is still proceeding with the Washington State Auditors. The District will report on the final finish date and results.

This February has been a customary February. Peace Health Peace Island Medical Center gave their report on business from July 31, 2020 to December 31, 2020. Covid-19 hit the facility hard just like every other medical facility, but things are slowly getting back to normal. For the six-month period 86% of visits were from patients in Friday Harbor, 7% of visits were from patients from Orcas, Lopez, Shaw Islands, and 7% were from outside San Juan County.

Emergency care is provided to District residents and visitors 24/7, 365 days a year in the PIMC Emergency Department (ED). Low acuity walk-in care in the ED is triaged at any time of day or night.

Family Medicine, Internal Medicine and Pediatric clinic appointments are scheduled Monday through Friday from 8:00am to 5:00pm. Each PIMC primary care provider provides same day access appointment. This allows for daily accommodation of up to 10 patients for same day urgent care Monday through Friday during clinic business hours. NEW: Telehealth visits are now available upon request for all primary care providers. Access is through the My Peace Health Portal from the patient's home.

Available services include comprehensive Family Medicine and Internal Medicine clinic services, Coumadin monitoring, diabetic education, integrated behavioral health, and telehealth specialty consults.

We received no record requests for the month of January but did have a public record lawsuit filed by Eric Hood alleging that the District did not comply with his request made last January 5, 2020. We have since discovered that Eric Hood has apparently filed over 100 lawsuits against small entities across the state, many of which settle in the same range as our District, and a comprehensive list has been covered by Port Townsend reporter Brian Kelly in The Leader.

During the last week before the statute of limitations on public records lawsuits ran out, the requestor filed a lawsuit against the District alleging that we did not comply with his request. The District has opted to settle this lawsuit for \$15,000. Commissioner Everett Clary said, "Initially we wanted to fight, but it would have cost us more to litigate it, and it would have cost the public two to three times the amount of money to prove we were right. It's public money, and we want to treat it respectfully." Commissioner Trish Lehman added, "I too would want to fight this, but the cost in public money was just not worth it."

The Care Coordination Grant and the Planning Grants are in full swing with several meeting a month for each of them with the network partners and their respective workgroups. Nathan Butler will be taking my place as Superintendent and the District representative for each grant. The 2020 Year End Figures are finalized by San Juan County except for the Beginning Cash

Letter that will be sent out in March or April of 2021. Total Revenues ending at \$1,393,533 with Total Expenditures ending at \$1,391,168. Making 2020 just about budget neutral with a total income for 2020 being \$2,365.

I will be retiring March 25, 2021. The day after this board meeting. My sixteen years with the San Juan County Public Hospital District No. 1 have been extremely rewarding. Starting out working at the Inter Island Medical Center, being a part of the transition to having Peace Health Peace Island Medical Center and working so closely with San Juan Island EMS have just been a few of my favorite things. I have had the honor of working with twenty-two different commissioners in my career. It was a privilege to work alongside them and the passion they each brought to their service. The personnel I have worked with over the years has been outstanding and I will miss them the most. I have enjoyed working with the public of such a caring community that strives to take care of so many island residents. You will all continue to be a part of my heart wherever I may travel. I wish the hospital district continued success in serving the medical needs of the island. The island is fortunate to have this type of organization. So many rural communities do not.

Reporting for the last time,  
Pamela Hutchins

## **SJIEMS – STATISTICAL REPORT (OPS PART 1)**

### **Department Stats – February 2020**

- Month of January: 61 runs for February 2021
  - There were 74 calls from February 1, 2020 to February 29, 2020 = 18% decrease over February 2020
  - Not all calls result in a response, they may be stood down for one reason or another; this is the total number of times the agency was paged
- Year of 2021: 129 runs January 1, 2021 through February 28, 2021
  - There were 145 calls from January 1, 2020 to February 29, 2020 = 11% annual decrease over 2020
- Average number of responders per call = 2:3
- Destinations: PIMC = 32, Island Air = 10, Airlift NW = 2, LifeFlight = 0, Navy = 0, Coast Guard = 0
- Monthly Average Chute Time – EMS (time of page until resource rolling) = 2:27
- Average Scene Time – EMS = 25:08
- Monthly Average Response Times continue to be within suburban benchmarks
  - Overall - Average response time 09:50 with 88% of calls under 20:00 (benchmark for suburban area) and 62% under 10:00 (urban benchmark)
  - In Town – 42 calls (69%) – Average response time 07:43 with 74% under 8:00
  - Mid-Island – 11 calls (18%) - Average response time 11:01 with 91% of calls under 20:00 and 55% under 10:00
  - North end – 0 calls (0%)
  - South end – 2 calls (3%) - Average response time 14:21 with 100% of calls under 20:00 and 0% under 10:00
  - Outer Island – 0 calls (0.0%) inside of district

- 1 call out of district
- Note that these are raw times, not adjusted for staging or extended wait times for ALNW arrival, or simultaneous calls
- Benchmark times are per North Region EMS & Trauma Care Council standards which comply with State RCWs and WACs

## **SAN JUAN ISLAND EMS – OPS REPORT (OPS PART 2)**

### **IAFF LOCAL #3219**

In February we paid out our backpay obligation to the full-time EMTs for 2020. We will pay out the 2019 backpay in March.

### **Operations**

Operations continue under the Covid-19 response model initiated in late March 2020. Regularly filling all the shift openings continues to be a challenge, but we have a group of “regulars” who take on a significant number of those spots. In January, Brad Creezy again topped the volunteer list, but the same several put in more than 40 hours (Trevor Bolton, Dwight Colley, Kyle Dodd, Margaret Longley, and Herb Mason,).

Statistics for shifts follows:

- 2074 hours in February 2021
- 2304 hours in January 2021
- 2262 hours in December 2020
- 2217 hours in November 2020
- 2675 hours in October 2020
- 2255 hours in September 2020
- 2625 hours in August 2020
- 2483 hours in July 2020
- 3126 hours in June 2020
- 3488 hours in May 2020
- 3884 hours in April 2020
- 3670 hours in March 2020

Medical Protocols:

The combined BLS and ALS protocols are still with the state, and are being reviewed by the Washington State Department of Health

### **Staff and Agency Training**

In February 2021, the agency did its further airway training (iGel, CPAP, Nebbulizer, MDI, Intubation). Additionally, we had run reviews with Dr. Corsa, our Medical Program Director and Supervising Physician.

A number of initiatives from Dr. Corsa continue to be worked on, such as the implementation and use of IV pumps, acquisition and training in the use of ultrasound equipment, and the use of our one ventilator. This will improve our standard of care in meaningful ways.

## **Community**

With the slow easing of COVID 19 restrictions, classroom training for American Heart Association is slowly opening. We are still instructing people to go online at [elearning.heart.org](http://elearning.heart.org) for training, but we did conduct one in person class for the high school coaches.

As the COVID restrictions loosen up we will be looking to have small group classes of no more than 5-6 people. This gives us room to socially distance. ‘

We issued 6 cards in January:

- Heartsaver First aid CPR/AED - 8
- BLS Provider – 4

Additionally, our car seat program continues. Infant car seats: Gifted – 0, Loaner – 0, Installation only – 0

Convertible: Gifted – , Loaned – 0, Installation only – 0

Boosters: 0

Bicycle helmets: 0

## **Community Paramedicine**

The main goals of the community paramedicine program and service have not changed. They remain: to improve the quality of life and health for our citizens while reducing the cost of healthcare. This meets the hospital district’s goal of “aging in place”. Through Community Paramedicine, we can identify short- and long-term patient outcomes that are appropriate for measuring the success of a variety of interventions.

In January 2021, there were 49 enrolled in total, of whom 30 patients are actively engaged, 9 under observation, and 8 referred but not yet enrolled, 1 refused, and 1 closed. 5 cases were closed in January. There were 178 direct patient interactions.

The Presbyterian Church Deacons found out that Community Paramedicine frequently has the need for replacement mattresses, so they have created a program to provide new mattress to Community Paramedicine patients. They are working with the local Sears Home Store for a discounted price and to provide storage and are also providing 2 mattress protector pads with each bed.

## **EMS – Fire Integration**

Interim EMS Administrator Butler and Fire Chief Collins were in active discussions regarding integration during February. An Implementation Plan for Integration is to be presented in the March 2021 Board meeting for the Board to review.

## **Civil Investigative Demand (CID)**

In February 2021 there was no update regarding the CID.

## **Covid-19 Situation**

We continue to operate under our Emergency Declaration. The county reported the following benchmarks for the number of active cases: February 5, six active cases; February 8, twelve active cases; February 12, eleven active cases; February 19, two active cases; February 26, zero active cases. The significant decline in cases over the course of February is excellent news for our community, and continued into March beyond the scope of this report.

Our “Stop the Spread” Policies and protocols continue to be adapted to meet the situation. Personal protective equipment (PPE) supplies remain adequate. Nearly every member of our agency is fully vaccinated.

San Juan Island EMS actively supported the county’s vaccination efforts by contributing personnel and an ambulance each week at the clinic site in February. The county had a significant reduction in vaccine supplies that reduced the number of people that were vaccinated in the county. However approximately 25% of the county has received at least one dose of a Covid-19 vaccine.

*Respectfully submitted,*

*Pamela Hutchins  
Superintendent/CEO  
San Juan County Public Hospital District No. 1*

*Nathan Butler  
Interim EMS Administrator  
San Juan Island EMS*

*Assistance from:*

*Peggy Long, Outreach Assistant  
Weyshawn Koons, Director of Emergency Response / Chief Training Officer*